

SPRINGFIELD TECHNICAL COMMUNITY COLLEGE

**ACADEMIC AFFAIRS**

Course Number: MGT260

Department: Business Administration

Course Title: Organizational Behavior

Semester: Fall

Year: 2019

**Objectives/Competencies**

<b>Objectives</b>	<b>Competencies</b>
1. Identify the three components of Organizational Behavior	<ol style="list-style-type: none"><li>1. Discuss the three components of organizational behavior (employee, group or team, organization as a whole).</li><li>2. Review the methods in which organizational behaviorists study behavior</li></ol>
2. Discuss the actions managers can take to impact individual, group, and organizational behavior	<ol style="list-style-type: none"><li>1. Describe the process steps required to successfully introduce and manage change.</li><li>2. Describe how leaders use power and influence to achieve group and organizational goals.</li><li>3. Analyze organizations, define major problems, and recommend effective solutions.</li></ol>
3. Describe how Job Design impacts the workplace	<ol style="list-style-type: none"><li>1. Review job design for increasing motivation in the workplace (Job Characteristics Model)</li></ol>
4. Identify needs and process based Motivational Theories	<ol style="list-style-type: none"><li>1. Review needs based theories of motivation (Maslow, ERG Theory, Procedural and Distributive Justice)</li><li>1. Review Process based theories of motivation (equity theory, expectancy theory, reinforcement theory)</li></ol>

5. Discuss Organizational Culture	<ol style="list-style-type: none"><li>1. Discuss organizational culture and how each level of culture impacts the organization and its decision making</li><li>2. Discuss how leadership and management impacts organizational culture.</li></ol>
6. Identify Diversity issues in the workplace	<ol style="list-style-type: none"><li>1. Review the impact of diversity as it relates to age, race, generation, physical capabilities, gender issues, etc.</li></ol>
7. Summarize ideas and make decisions based on proper research, analysis, and critical thinking	<ol style="list-style-type: none"><li>1. Utilize classroom exercises, classroom discussion, case studies, and/or presentations to research topics, analyze topics, and make decisions regarding organizational behavior concepts or issues that relate to the workplace</li></ol>
8. Practice effective communication skills	<ol style="list-style-type: none"><li>1. Utilize the many opportunities to discuss organizational behavior concepts both orally and in writing</li><li>2. Provide and receive feedback from peers regarding effective communication</li></ol>